

SUPPORTING TABLE 1 RECONCILIATION OF IDP & BUDGET - REVENUE	Action Plan	Preceding Year 2005/06	Current Year 2006/07			Medium Term Revenue and Expenditure Framework		
		Audited Actual R'000	Approved Budget R'000	Adjusted Budget R'000	Full Year Forecast R'000	Budget Year 2007/08	Budget Year +1 2007/08	Budget Year +2 2008/09
						Budget R'000	Budget R'000	Budget R'000
Strategic Objective								
Common Purpose	Governance and IDP	16 385	19 972	19 972	19 872	18 645	21 085	23 079
Common Purpose	Human Resource Management	3 287	1 620	1 620	1 612	1 672	1 747	1 827
Common Purpose	Support Services/Fleet	472	3 491	3 491	3 474	3 363	3 514	3 672
Common Purpose	Miscellaneous Services	185 977	222 581	222 581	221 468	351 879	535 071	195 831
Community Resilience	Emergency Services	955	1 700	1 700	1 692	2 777	2 789	2 802
Community Resilience	Health	14 862	12 857	12 857	12 793	3 862	4 191	4 421
Community Resilience	Parks and Cemeteries	4 246	3 887	3 887	3 867	4 371	4 571	4 771
Community Resilience	Traffic and Security	9 168	15 721	15 721	15 643	12 971	13 637	14 308
Community Resilience	Social Development	2 290	2 123	2 123	2 112	16 422	2 356	2 467
Economic Development	Local Economic Development	15 876	11 157	11 157	11 101	14 013	14 723	14 934
Economic Development	Market Services	11 210	11 612	11 612	11 554	12 193	12 842	13 415
Financial Sustainability	Financial Management	235 124	306 341	468 809	457 787	339 733	378 371	427 774
Service Excellence	Roads and Stormwater	57 899	1 398	1 398	1 391	2 751	2 927	3 059
Service Excellence	Solid Waste Management	5 258	2 884	2 884	2 869	7 028	7 599	7 983
Service Excellence	Water and Sanitation	148 674	136 022	136 022	135 342	157 595	182 742	227 161
Service Excellence	Housing Management	6 317	9 013	9 013	8 968	21 399	13 917	14 951
Service Excellence	Water	213 836	263 523	263 523	264 841	292 215	321 468	364 189
Service Excellence	Electricity	479 765	557 550	557 550	560 338	627 865	661 558	698 633
TOTAL OPERATING REVENUE		1 411 601	1 583 453	1 745 921	1 736 724	1 890 753	2 185 109	2 025 277

SUPPORTING TABLE 2 RECONCILIATION OF IDP & BUDGET - OPEX	Action Plan	Preceding Year 2005/06	Current Year 2006/07			Medium Term Revenue and Expenditure Framework		
		Audited Actual R'000	Approved Budget R'000	Adjusted Budget R'000	Full Year Forecast R'000	Budget Year 2007/08	Budget Year +1 2008/09	Budget Year +2 2009/10
						Budget R'000	Budget R'000	Budget R'000
Strategic Objective								
Common Purpose	Governance and IDP	81 449	105 912	104 362	102 205	110 616	120 380	134 780
Common Purpose	Human Resource Management	54 666	61 257	61 978	59 113	60 315	65 814	71 805
Common Purpose	Support Services/Fleet	15 494	10 885	10 885	10 504	10 933	6 280	7 830
Common Purpose	Miscellaneous Services	126 925	211 557	264 682	204 152	86 948	74 249	86 691
Community Resilience	Emergency Services	27 405	31 348	31 348	30 250	33 328	36 286	38 805
Community Resilience	Health	30 082	39 042	39 042	37 676	14 101	17 080	19 521
Community Resilience	Parks and Cemeteries	41 865	47 953	47 953	46 275	51 192	53 068	56 793
Community Resilience	Traffic and Security	37 731	48 718	48 718	47 012	50 780	54 990	59 823
Community Resilience	Social Development	24 733	30 178	30 178	29 122	51 040	32 493	38 261
Economic Development	Local Economic Development	28 948	37 759	38 108	36 438	41 241	44 223	51 304
Economic Development	Market Services	9 087	10 217	10 301	9 860	10 158	11 700	13 123
Financial Sustainability	Financial Management	38 935	44 213	44 717	42 666	52 003	58 098	63 342
Service Excellence	Roads and Stormwater	82 906	85 006	85 006	82 031	106 781	98 600	109 683
Service Excellence	Solid Waste Management	58 038	61 518	61 518	59 365	73 608	73 203	78 983
Service Excellence	Water and Sanitation	59 081	64 762	64 762	62 496	84 368	81 097	88 895
Service Excellence	Housing.	20 946	14 323	16 574	13 822	27 200	27 496	29 661
Service Excellence	Water	242 283	238 565	238 565	230 215	253 969	262 517	280 828
Service Excellence	Electricity	431 026	461 166	461 166	445 025	511 422	534 277	558 320
TOTAL OPERATING EXPENDITURE		1 411 601	1 604 381	1 659 864	1 548 228	1 630 003	1 651 849	1 788 448

SUPPORTING TABLE 3 RECONCILIATION OF IDP & BUDGET - CAPEX		Preceding Year 2005/06	Current Year 2006/07				Medium Term Revenue and Expenditure Framework		
		Audited Actual R'000	Approved Budget R'000	Adjusted Budget R'000	Full Year Forecast R'000	Budget Year 2007/08	Budget Year +1 2008/09	Budget Year +2 2009/10	
						Budget R'000	Budget R'000	Budget R'000	
Strategic Objective	Action Plan								
Common Purpose	Governance and IDP	49	200	200	191	1 764	40	40	
Common Purpose	Human Resource Management	6 128	5 217	44 415	4 982	8 702	0	0	
Common Purpose	Support Services/Fleet	445	235	235	224	920	0	0	
Community Resilience	Emergency Management Services	410	712	712	680	4 422	10 510	161	
Community Resilience	Traffic and Security Services	578	1 224	1 224	1 169	12 426	13 980	482	
Community Resilience	Parks and Cemeteries	5 394	6 867	6 867	6 558	13 518	4 967	1 838	
Community Resilience	Social Development	3 592	4 035	6 530	3 853	27 691	33 375	19 025	
Community Resilience	Health Services	1 931	2 228	2 228	2 128	532	0	0	
Economic Development	Market Services	503	2 125	2 219	2 029	2 790	1 875	0	
Economic Development	Local Economic Development	14 560	20 160	19 336	19 253	23 035	23 760	7 677	
Financial Sustainability	Financial Management	798	9 176	9 176	8 763	9 005	2 004	2 256	
Service Excellence	Housing	1 821	6 785	6 785	6 480	7 060	1 000	0	
Service Excellence	Roads and Stormwater	100 922	78 966	80 631	75 413	93 113	136 679	130 449	
Service Excellence	Sanitation	53 889	81 596	81 596	77 924	114 293	98 035	78 731	
Service Excellence	Solid Waste	2 001	6 400	6 400	6 112	11 039	15 030	3 450	
Service Excellence	Water	31 053	22 818	22 818	21 791	26 424	26 395	26 599	
Service Excellence	Electricity Engineering	27 657	61 090	61 090	58 341	78 436	137 643	111 061	
Service Excellence	World Cup 2010	0	142 114	60 136	135 719	238 390	319 029	98 430	
TOTAL CAPITAL EXPENDITURE		251 731	451 948	412 598	431 610	673 560	824 322	480 199	

SUPPORTING TABLE 4 INVESTMENT PARTICULARS BY TYPE	Preceding Year 2005/06	Current Year 2006/07			Medium Term Revenue and Expenditure Framework		
	Audited Actual R'000	Approved Budget R'000	Adjusted Budget R'000	Full Year Forecast R'000	Budget Year 2007/08	Budget Year +1 2008/09	Budget Year +2 2009/10
					Budget R'000	Budget R'000	Budget R'000
Investment Type							
Securities - National Government	0	0	0	0	0	0	0
Listed Corporate Bonds	8	8	8	8	8	8	8
Deposits - Banks	213 300	249 622	0	0	250 000	275 000	290 000
Deposits - Public Investment Commissioners	0	0	0	0	0	0	0
Deposits - Corporation for Public Deposits	0	0	0	0	0	0	0
Bankers Acceptance Certificates	0	0	0	0	0	0	0
Negotiable Certificate of Deposit - Banks	0	0	0	0	0	0	0
Guaranteed Endowment Policies (sinking funds)	0	0	0	0	0	0	0
Repurchase Agreements - Banks	0	0	0	0	0	0	0
Municipal Bonds	0	0	0	0	0	0	0
TOTAL INVESTMENTS	213 308	249 630	8	8	250 008	275 008	290 008

SUPPORTING TABLE 4a	Period of Investment Months	Type of Investment	Expiry date of Investment	Monetary Value R'000	Interest to be Realised R'000
INVESTMENT PARTICULARS BY MATURITY					
ABSA 9473010013	12	Fixed Deposit	29-May-07	4 500	342
ABSA 9473010068	6	Fixed Deposit	21-Aug-07	8 250	373
ABSA 9473010084	12	Fixed Deposit	24-Jul-07	5 000	432
ABSA 9473010097	12	Fixed Deposit	29-Jun-07	6 000	524
ABSA 9473010107	5	Fixed Deposit	5-Jul-07	5 000	192
ABSA 9473010123	12	Fixed Deposit	23-Jun-07	5 000	425
ABSA 9473010149	12	Fixed Deposit	15-Mar-07	5 000	365
ABSA 9473010152	5	Fixed Deposit	16-Jul-07	3 000	112
ABSA 9473010194	12	Fixed Deposit	24-Jul-07	5 000	432
ABSA 9473010217	12	Fixed Deposit	14-Mar-07	5 000	365
ABSA 9473010343	12	Fixed Deposit	4-Apr-07	3 000	219
ABSA 9473010411	5	Fixed Deposit	16-Jul-07	3 000	112
ABSA 9473010505	12	Fixed Deposit	25-Apr-07	3 500	258
ABSA 9473010741	12	Fixed Deposit	23-Jun-07	4 500	383
ABSA 9473010770	12	Fixed Deposit	30-Jun-07	7 500	647
ABSA 9473010864	12	Fixed Deposit	11-Apr-07	1 000	73
ABSA 9473020032	5	Fixed Deposit	16-Jul-07	2 750	102
ABSA 9473020074	12	Fixed Deposit	27-Mar-07	4 800	349
ABSA 9473020126	12	Fixed Deposit	19-Jul-07	5 000	433
ABSA 9473020155	12	Fixed Deposit	24-Jul-07	3 500	302
ABSA 9473020207	8	Fixed Deposit	25-May-07	6 100	360
			Total	96 400	6 801

SUPPORTING TABLE 4a INVESTMENT PARTICULARS BY MATURITY	Period of Investment Months	Type of Investment	Expiry date of Investment	Monetary Value R'000	Interest to be Realised R'000
STANDARD BANK 9473180024	12	Fixed Deposit	11-Apr-07	10 000	730
STANDARD BANK 9473180040	12	Fixed Deposit	15-Apr-07	5 000	365
STANDARD BANK 9473180066	12	Fixed Deposit	14-Apr-07	5 000	365
STANDARD BANK 9473180079	12	Fixed Deposit	4-Apr-07	5 000	365
STANDARD BANK 9473180105	12	Fixed Deposit	19-Jul-07	3 000	260
STANDARD BANK 9473180121	12	Fixed Deposit	29-Mar-07	4 000	288
STANDARD BANK 9473180176	12	Fixed Deposit	19-Jul-07	4 000	346
STANDARD BANK 9473180202	12	Fixed Deposit	19-Jul-07	4 000	346
STANDARD BANK 9473180260	5	Fixed Deposit	6-Jul-07	3 000	115
STANDARD BANK 9473180273	5	Fixed Deposit	2-Jul-07	3 000	115
STANDARD BANK 9473180325	12	Fixed Deposit	26-Jan-08	5 000	483
			Total	51 000	3 776

SUPPORTING TABLE 4a INVESTMENT PARTICULARS BY MATURITY	Period of Investment Months	Type of Investment	Expiry date of Investment	Monetary Value R'000	Interest to be Realised R'000
FIRST NATIONAL BANK 9473310014	12	Fixed Deposit	02-May-07	2 000	147
FIRST NATIONAL BANK 9473310056	12	Fixed Deposit	04-Apr-07	3 000	219
FIRST NATIONAL BANK 9473310085	12	Fixed Deposit	01-Feb-08	5 000	480
FIRST NATIONAL BANK 9473310098	12	Fixed Deposit	03-Jul-07	3 000	257
FIRST NATIONAL BANK 9473310108	12	Fixed Deposit	15-Mar-07	5 000	365
FIRST NATIONAL BANK 9473310124	4	Fixed Deposit	03-Jun-07	3 000	92
FIRST NATIONAL BANK 9473310140	12	Fixed Deposit	27-Jul-07	2 000	172
FIRST NATIONAL BANK 9473310153	12	Fixed Deposit	15-Mar-07	5 000	365
FIRST NATIONAL BANK 9473310182	12	Fixed Deposit	06-Mar-07	9 000	653
FIRST NATIONAL BANK 9473310302	12	Fixed Deposit	02-Apr-07	3 000	220
FIRST NATIONAL BANK 9473310441	12	Fixed Deposit	11-Apr-07	2 000	146
FIRST NATIONAL BANK 9473310454	12	Fixed Deposit	26-Jan-08	5 000	478
				47 000	3 592
NEDBANK 9473130003	6	Fixed Deposit	07-Mar-07	5 000	213
				5 000	213
			Grand Total	199 400	14 383

SUPPORTING TABLE 5	Preceding Year 2005/06	Current Year 2006/07			Medium Term Revenue and Expenditure Framework			
		Audited Actual R'000 A	Approved Budget R'000 B	Adjusted Budget R'000 C	Full Year Forecast R'000 D	Budget Year 2007/08	Budget Year +1 2008/09	Budget Year +2 2009/10
						Budget R'000 E	Budget R'000 F	Budget R'000 G
GOVERNMENT GRANTS & SUBSIDIES - ALLOCATIONS¹								
<u>National Grant Allocations²</u>								
Equitable Share (Opex)	167 319	196 823	196 823	196 823	236 571	275 885	360 222	
Financial Management Grant (Opex)	2 000	500	1 000	965	1 000	500	750	
Restructuring Grant (Opex)	14 065	0	52 131	28 900	20 000	0	0	
Public Transport Infrastructure and Systems Fund (Capex)	23 600	0	8 236	7 980	25 000	220 000	0	
Municipal Systems Improvement Grant (Opex)	1 000	1 250	1 481	1 200	0	200	200	
Municipal Infrastructure Grant (Capex)	85 341	2 813	89 084	86 510	120 601	118 915	97 593	
Municipal Infrastructure Grant (Opex)	0	0	0	0	2 982	3 169	3 312	
National Electrification Programme (Capex)	2 950	0	4 000	4 000	13 213	16 823	25 335	
Water Services Operating Grant (Opex)	1 665	0	1 665	1 665	500	0	0	
Eradication of Bucket Sanitation Programme (Capex)	0	0	0	0	0	0	0	
2010 FIFA World Cup Stadium Development (Capex)	0	0	4 000	4 000	105 663	109 403	0	
Sub Total - National Grant Allocations	297 940	201 386	354 420	332 043	525 530	744 895	487 412	
<u>Provincial Grant Allocations²</u>								
Housing Accreditation Subsidy (Opex)	0	2 232	4 246	2 300	2 500	2 500	2 500	
Government Contribution Health Services (Opex)	14 486	11 740	0	11 740	3 222	3 522	3 722	
Provincial Grant S A Games (Opex)	0				7 000	0	0	
Housing Subsidies (Opex)	0				3 193	0	0	
Infomal Settlement Grant Capex)	0				4 500	0	0	
Sub Total - Provincial Grant Allocations	14 486	13 972	0	11 740	20 415	6 022	6 222	
<u>Other Grants Subsidies and Public Contributions</u>								
Kellogs Foundation (Opex)					1 100	0	0	
National Lottery (Opex)					7 168	0	0	
Public Contributions and Donations (Capex)					10 000	10 000	10 000	
Sub Total - Other Grant Allocations	0	0	0	0	18 268	10 000	10 000	
TOTAL GRANT ALLOCATIONS	312 426	215 358	354 420	343 783	564 213	760 917	503 634	

SUPPORTING TABLE 6 NEW BORROWING	Preceding Year 2004/05	Current Year 2005/06			Medium Term Revenue and Expenditure Framework		
	Audited Actual R'000 A	Approved Budget R'000 B	Adjusted Budget R'000 C	Full Year Forecast R'000 D	Budget Year 2006/07	Budget Year +1 2007/08	Budget Year +2 2008/09
					Budget R'000 E	Budget R'000 F	Budget R'000 G
<u>None</u>	0	0	0	0	0	0	0
NEW BORROWING	0	0	0	0	0	0	0

SUPPORTING TABLE 7 GRANT ALLOCATIONS	Preceding Year 2005/06	Current Year 2006/07			Medium Term Revenue and Expenditure Framework		
	Audited Actual R'000 A	Approved Budget R'000 B	Adjusted Budget R'000 C	Full Year Forecast R'000 D	Budget Year 2007/08	Budget Year +1 2008/09	Budget Year +2 2009/10
					Budget R'000 E	Budget R'000 F	Budget R'000 G
<u>Allocations to Other Municipalities¹</u>							
NONE	0	0	0	0	0	0	0
TOTAL ALLOCATIONS TO MUNICIPALITIES	0	0	0	0	0	0	0
<u>Allocations to Entities & Other External Mechanisms²</u>							
Centlec (Electricity Entity)	28 096	33 910	33 910	33 910	33 944	35 641	37 245
TOTAL ALLOCATIONS TO ENTITIES ETC	28 096	33 910	33 910	33 910	33 944	35 641	37 245
<u>Allocations to Other Organs of State³</u>							
NONE	0	0	0	0	0	0	0
TOTAL ALLOCATIONS TO OTHER ORGANS OF STATE	0	0	0	0	0	0	0
<u>Allocations to Other Organisations⁴</u>							
Central Agricultural Society	6	6	6	6	7	7	7
SPCA	243	258	258	258	271	283	295
SMMe Support Centre	0	0	0	0	200	209	218
Mangaung Tourism	580	680	680	680	680	711	743
TOTAL ALLOCATIONS TO OTHER ORGANISATIONS	28 345	34 174	34 174	34 174	34 422	36 140	37 765

SUPPORTING TABLE 8					
DISCLOSURE OF SALARIES, ALLOWANCES & BENEFITS	Salary	Social Contributions⁴	Allowances	Performance Bonuses	Total Package
	Rand ('000) pa	Rand ('000) pa	Rand ('000) pa	Rand ('000) pa	Rand ('000) pa
Councillors					
Executive mayor	361	63	141	0	565
Deputy Executive mayor	289	50	113	0	453
Speaker	289	50	113	0	453
Mayoral executive committee (9)	2 434	430	954	0	3 819
Chief whip	271	451	106	0	828
Other councillors (76)	8 222	1 451	2 822	0	12 495
Officials of the Municipality					
City manager	808	14	180	179	1 181
Chief operating officer	734	2	0	164	900
Executive director finance	660	147	98	73	978
Executive director infrastructural services	794	1	156	190	1 141
Executive director community & social development	640	153	60	171	1 024
Executive director corporate services	734	2	84	164	984
Executive director economic development & planning	700	14	180	179	1 073
Centlec (Pty) Ltd (100% ownership and control)					
Chairperson	293		0	0	293
Deputy chairperson	167		0	0	167
Members (4)	372		0	0	372
Chief Executive Officer (CEO)	796	1	240	195	1 232
Chief Operating Officer	685	1	198	166	1 050
Chief Financial Officer	620	118	136	164	1 038
BDM	591	44	180	0	815
Executive Manager Engineering	470	98	123	130	821
Compy Secretary	433	77	120	119	749
Executive Manager Corporate Services	322	94	115	25	556
TOTAL COST OF REMUNERATION TO MUNICIPALITY	21 684	3 262	6 120	1 919	32 986

SUPPORTING TABLE 8a SUMMARY OF TOTAL SALARIES, WAGES, ALLOWANCES etc	Preceding Year 2005/06	Current Year 2006/07			Medium Term Revenue and Expenditure Framework		
	Audited Actual R'000	Approved Budget R'000	Adjusted Budget R'000	Full Year Forecast R'000	Budget Year 2007/08	Budget Year +1 2008/09	Budget Year +2 2009/10
					Budget R'000	Budget R'000	Budget R'000
Councillors (Political Office Bearers plus Other)							
Basic Salaries	9 469	16 448	10 691	10 531	11 114	11 781	12 488
Pension Contributions	991	2 467	2 467	2 430	2 094	2 219	2 353
Medical Aid Contributions	129	913	913	899	189	200	212
Allowances	2 604	4 113	4 113	4 051	6 045	6 396	6 765
Sub Total - Councillors	13 193	23 941	18 184	17 911	19 442	20 596	21 818
Senior Managers of the Municipality (s 57 of Systems Act)							
Basic Salaries	3 621	4 469	4 461	4 394	4 795	4 960	5 429
Pension Contributions	198	191	285	281	300	311	340
Medical Aid Contributions	112	84	63	62	66	69	75
Allowances	1 242	1 029	933	919	983	1 017	1 113
Performance Bonus	1 148	1 154	1 078	1 062	1 136	1 175	1 286
Sub Total - Senior Managers of Municipality	6 321	6 927	6 820	6 718	7 281	7 532	8 243
Other Municipal Staff							
Basic Salaries	280 537	328 843	333 506	328 503	348 225	374 804	413 840
Pension Contributions	39 429	46 590	45 911	45 222	47 752	49 395	54 062
Medical Aid Contributions	12 991	23 616	25 545	25 162	25 095	25 958	28 411
Allowances	19 867	26 412	25 857	25 469	29 252	30 258	33 118
Overtime	19 802	12 444	12 385	12 199	13 053	13 502	14 778
Performance Bonus	4 397	2 517	2 105	2 073	2 219	2 295	2 512
Sub Total - Other Municipal Staff	377 023	440 422	445 309	438 629	465 596	496 212	546 721
Board Members of Entities							
Basic Salaries		0	0	0	0	0	0
Pension Contributions		0	0	0	0	0	0
Medical Aid Contributions		0	0	0	0	0	0
Allowances	691	791	600	591	830	868	907
Board Fees	0	0	0	0	0	0	0
Sub Total - Board Members of Entities	691	791	600	591	830	868	907
Senior Managers of Entities							
Basic Salaries	1 477	1 418	1 418	1 397	1 495	1 546	1 692
Pension Contributions	0	158	158	156	167	172	189
Medical Aid Contributions	0	45	45	44	47	49	54
Allowances	300	589	589	580	621	642	703
Performance Bonus		442	442	435	466	482	527
Sub Total - Senior Managers of Entities	1 777	2 652	2 652	2 612	2 795	2 891	3 164
Other Staff of Entities							
Basic Salaries	43 340	49 584	49 584	48 840	53 391	56 019	57 451
Pension Contributions	6 594	5 950	5 950	5 861	6 271	6 487	7 100
Medical Aid Contributions	388	3 587	3 587	3 533	3 781	3 911	4 280
Allowances	5 245	4 089	4 089	4 028	4 310	4 458	4 879
Overtime	3 951	3 796	3 796	3 739	4 001	4 138	4 530
Performance Bonus	0	91	91	90	96	100	109
Sub Total - Other Staff of Entities	59 518	67 097	67 097	66 091	71 849	75 112	78 348
TOTAL EMPLOYEE COSTS	458 523	541 830	540 662	532 552	567 793	603 211	659 203

SUPPORTING TABLE 8b SUMMARY OF PERSONNEL NUMBERS (Full Time Equivalent)	Preceding Year 2005/06	Current Year 2006/07			Medium Term Revenue and Expenditure Framework		
		Audited Actual No.	Approved Budget No.	Adjusted Budget No.	Full Year Forecast No.	Budget Year 2007/08	Budget Year +1 2008/09
	Budget No.					Budget No.	Budget No.
Municipality							
Councillors (Political Office Bearers plus Other)	89	89	89	89	89	89	89
Senior Managers including Municipal Manager (s 57 of Systems Act)	7	7	7	7	7	7	7
Other Managers	198	104	104	104	104	110	119
Technical / Professional Staff	156	175	175	170	198	205	533
Other Staff (clerical, labourers etc)	3 588	3 788	3 788	3 541	3 680	3 720	3 890
Sub Total - Municipality	4 038	4 163	4 163	3 911	4 078	4 131	4 638
Entities							
Board Members	6	6	6	6	6		
Senior Managers including CEO	4	4	4	3	3	6	6
Other Managers	9	3	3	10	12	3	3
Technical / Professional Staff	81	87	87	81	110	12	12
Other Staff (clerical, labourers etc)	384	370	370	384	384	120	120
					515	384	384
Sub Total - Entities	484	470	470	484	515	525	525
TOTAL PERSONNEL NUMBERS	4 522	4 633	4 633	4 395	4 593	4 656	5 163

SUPPORTING TABLE 9	Budget July 2007 R'000	Budget August 2007 R'000	Budget September 2007 R'000	Budget October 2007 R'000	Budget November 2007 R'000	Budget December 2007 R'000	Budget January 2008 R'000	Budget February 2008 R'000	Budget March 2008 R'000	Budget April 2008 R'000	Budget May 2008 R'000	Budget June 2008 R'000	Budget Full Year 2007/08 R'000	Budget Full Year 2008/09 R'000	Budget Full Year 2009/10 R'000
MONTHLY CASH FLOWS															
Cash Operating Receipts by Source															
Opening Balance	123 890	174 785	147 446	119 928	99 466	138 147	116 829	99 367	184 475	170 158	156 695	146 233	123 890	138 916	42 191
Property rates	19 787	19 787	19 787	19 787	19 787	19 787	19 787	19 787	19 787	19 787	19 787	19 787	237 449	251 696	266 798
Service charges - electricity	44 808	44 808	44 808	44 808	44 808	44 808	44 808	44 808	44 808	44 808	44 808	44 808	537 696	569 958	604 155
Service charges - water	19 267	19 267	19 267	19 267	19 267	19 267	19 267	19 267	19 267	19 267	19 267	19 267	231 209	245 082	259 787
Service charges - sanitation	7 269	7 269	7 269	7 269	7 269	7 269	7 269	7 269	7 269	7 269	7 269	7 269	87 232	92 466	98 014
Rental of facilities and equipment	1 225	1 225	1 225	1 225	1 225	1 225	1 225	1 225	1 225	1 225	1 225	1 225	14 701	15 583	16 362
Interest earned - external investments	2 317	2 317	2 317	2 317	2 317	2 317	2 317	2 317	2 317	2 317	2 317	2 317	27 800	29 468	30 941
Interest earned - outstanding debtors	2 065	2 065	2 065	2 065	2 065	2 065	2 065	2 065	2 065	2 065	2 065	2 065	24 780	26 019	27 320
Fines	846	846	846	846	846	846	846	846	846	846	846	846	10 158	10 767	11 305
Licenses and permits	1 225	1 225	1 225	1 225	1 225	1 225	1 225	1 225	1 225	1 225	1 225	1 225	14 701	15 583	16 362
Income for agency services	996	996	996	996	996	996	996	996	996	996	996	996	11 954	12 552	13 179
Grants	82 663	3 806	3 806	3 806	62 949	3 806	3 806	102 377	3 806	3 806	3 806	3 806	282 243	282 607	367 394
Grants - capital (incl. grants from other municipalities)	23 764	23 764	23 764	23 764	23 764	23 764	23 764	23 764	23 764	23 764	23 764	23 764	285 172	485 133	151 575
Rental stock															
Trade and special refuse removals	234	234	234	234	234	234	234	234	234	234	234	234	2 805	2 973	3 122
Sale of erven	417	417	417	417	417	417	417	417	417	417	417	417	5 000	5 250	5 513
Building plan fees	255	255	255	255	255	255	255	255	255	255	255	255	3 056	3 239	3 401
Commission market	849	849	849	849	849	849	849	849	849	849	849	849	10 185	10 694	15 507
Entrance fees	122	122	122	122	122	122	122	122	122	122	122	122	1 461	1 549	1 626
Grave plots	219	219	219	219	219	219	219	219	219	219	219	219	2 629	2 787	2 926
Reconnection of water	25	25	25	25	25	25	25	25	25	25	25	25	300	315	332
Electricity disconnections	250	250	250	250	250	250	250	250	250	250	250	250	3 000	3 150	3 308
Cash Operating Receipts by Source	208 604	129 747	129 747	129 747	188 890	129 747	129 747	228 318	129 747	129 747	129 747	129 747	1 793 531	2 066 871	1 898 928
Other Cash Receipts by Source															
Interest on Capital Account - Centlec	500	500	500	500	500	500	500	500	500	500	500	500	6 000	6 270	6 552
Other direct revenue	10 150	10 150	10 150	10 150	10 150	10 150	10 150	10 150	10 150	10 150	10 150	10 150	121 800	129 108	135 563
Receipts from old outstanding debtors	10 500	11 123	11 800	18 000	18 000	18 000	21 000	25 000	25 000	25 000	28 000	32 000	243 423	75 000	85 000
Total Cash Receipts by Source	229 754	151 520	152 197	158 397	217 540	158 397	161 397	263 968	165 397	165 397	168 397	172 397	2 164 754	2 277 249	2 126 043
Cash Operating Payments by Type															
Employee related costs	45 696	45 696	45 696	45 696	45 696	45 696	45 696	45 696	45 696	45 696	45 696	45 696	548 351	582 615	637 385
Remuneration of Councillors	1 620	1 620	1 620	1 620	1 620	1 620	1 620	1 620	1 620	1 620	1 620	1 620	19 442	20 595	21 818
Repairs and maintenance	8 837	8 838	8 838	8 838	8 838	8 838	8 838	8 838	8 838	8 838	8 838	8 838	106 056	108 003	117 450
Bulk purchases - Electricity	27 611	27 611	27 611	27 611	27 611	27 611	27 611	27 611	27 611	27 611	27 611	27 611	331 333	346 243	361 824
Bulk purchases - Water	13 778	13 778	13 778	13 778	13 778	13 778	13 778	13 778	13 778	13 778	13 778	13 778	165 336	173 272	182 371
Contracted services	3 142	3 142	3 142	3 142	3 142	3 142	3 142	3 142	3 142	3 142	3 142	3 142	37 709	37 757	40 807
Fuel	1 523	1 523	1 523	1 523	1 523	1 523	1 523	1 523	1 523	1 523	1 523	1 523	18 275	19 189	20 340
Insurance	564	564	564	564	564	564	564	564	564	564	564	564	6 766	7 104	7 424
Telephone	661	661	661	661	661	661	661	661	661	661	661	661	7 930	8 327	8 701
Advertising	525	525	525	525	525	525	525	525	525	525	525	525	6 294	6 609	6 906
Grants and subsidies paid	507	507	507	507	507	507	507	507	507	507	507	507	6 082	6 386	6 673
General expenses	16 094	16 094	16 094	16 094	16 094	16 094	16 094	16 094	16 094	16 094	16 094	16 094	193 123	202 779	212 918
Audit fees	210	210	210	210	210	210	210	210	210	210	210	210	2 516	2 642	2 761
Bank charges	385	385	385	385	385	385	385	385	385	385	385	385	4 619	4 850	5 068
Hire equipment	572	572	572	572	572	572	572	572	572	572	572	572	6 863	7 206	7 530
Postage	379	379	379	379	379	379	379	379	379	379	379	379	4 545	4 772	4 987
Printing and Stationary	626	626	626	626	626	626	626	626	626	626	626	626	7 508	7 883	8 238
Cash Operating Payments by Type	122 728	122 729	122 729	122 729	122 729	122 729	122 729	122 729	122 729	122 729	122 729	122 729	1 472 748	1 546 232	1 653 202
Other Cash Payments by Type															
Capital Expenditure	56 130	56 130	56 130	56 130	56 130	56 130	56 130	56 130	56 130	56 130	56 130	56 130	673 560	824 321	480 199
Loans repaid	0	0	855	0	0	855	0	0	855	0	0	855	3 420	3 420	3 420
Total Cash Payments by Type	178 858	178 859	179 714	178 859	178 859	179 714	178 859	178 859	179 714	178 859	178 859	179 714	2 149 728	2 373 973	2 136 821
NET INCREASE / (DECREASE) IN CASH & INVESTMENTS	50 895	-27 339	-27 517	-20 462	38 681	-21 317	-17 462	85 109	-14 317	-13 462	-10 462	-7 317	15 026	-96 724	-10 778
SURPLUS/(DEFICIT) END OF PERIOD	174 785	147 446	119 928	99 466	138 147	116 829	99 367	184 475	170 158	156 695	146 233	138 916	138 916	42 191	31 413

SUPPORTING TABLE 10		Annual Target
ANNUAL MEASURABLE PERFORMANCE OBJECTIVES	Unit of Measurement	2007/08
DIRECTORATE - OFFICE OF THE CITY MANAGER		
Sub-Directorate: Chief Operating Officer		
Budget consultation meetings held	No. of meetings	3
Annual Report Compilation	Booklet produced in Sept	1000 copies
Performance agreements and contracts signed	No. of contracts signed on time	6
Sub-Directorate: Committee Services		
EMT meetings held	No. of meetings	24
MAYCO meetings held	No. of meetings	12
Council Meetings held	No. of meetings	6
Sub-Directorate: Internal Audit		
Meetings of Audit Committes held	No of meetings	6
Sub-Directorate: Knowledge Management		
Compilation of case studies	No of case studies compiled	4
Hosting of learning seminars	No of seminars held	4
Sub-Directorate: Legal Services		
Management of litigation	No of advice and cases handled	20
Compilation and promulgation of by-laws	No of bylaws promulgated	4
Sub-Directorate: Safety and Loss Control		
Health and Safety Committee meeting held	No of meetings held	10
Training session of health and safety matters	No of training session held	10
Sub-Directorate: Communications		
Marketing of municipal	No of adverts placed	5
Media Liason and public exposure	No of press conference and briefings	5
Sub-Directorate: Regional Management		
Stakeholders management at regional level	No of stakeholder meetings	10
Sub-Directorate: Office of Executive Mayor		
Cultural events held	No of cultural events held	3
Sub-Directorate: Office of Executive Mayor (Miscellaneous Services)		
Community development projects supported	No of community projects supported	6
Support for indigent burials	No indigent burials supported	30
Sub-Directorate: Office of Executive Mayor (Youth Development)		
Support for youth organisation	No of youth organisations supported	5
Sub-Directorate: Office of the Speaker		
Ward committee meetings held	No of meetings held	90
Councillor training conducted	No of training sessions held	3
Sub-Directorate: Office of the Council's Whip		
Multi party meetings held	No of meetings held	6

SUPPORTING TABLE 10 (Continued)		Annual Target 2007/08
ANNUAL MEASURABLE PERFORMANCE OBJECTIVES	Unit of Measurement	
DIRECTORATE - INFRASTRUCTURAL SERVICES		
Sub-Directorate: Roads and Stormwater		
Gravel all residential streets to provide access to all erven and properties.	Km of roads/year	21
Cape seal of all minor collector streets.	Km of roads/year	32
Tar (economical design) with stormwater drainage of all collector street with higher traffic (taxi and bus routes)	Km of roads/year	8
Upgrading of major stormwater networks to an appropriate standard.	Km of stormwater system/year	4
Sub-Directorate: Sanitation & Sewage		
Number of sites with new water on-site sanitation.	Number of sites with new on-site sanitation.	6570
Number of sites with new waterborne toilets.	Number of sites with new waterborne toilets.	6570
Sub-Directorate : Water		
Number of sites with new water connections.	Number of new water connections.	1797
DIRECTORATE : FINANCE		
Sub-Directorate: Budget		
Annual Budget Compilation	Booklet produced in May	1000 copies
Adjustment Budget Approved by Council	Number of Adjustment Budgets tabled	1
Sub-Directorate: Expenditure & Costing		
Annual Financial Statements completed and submitted according to schedule.	Submission of statements to City Manager and Auditor General	31/08/2008
Consolidated Annual Financial Statements completed and submitted according to schedule.	Submission of statements to City Manager and Auditor General	30/09/2008
Sub-Directorate: Supply Chain Management		
Quarterly Report submitted to Council	Reports submitted to Council	4
Sub-Directorate: Billing		
Reduction in the number of abnormal accounts through exception reports.	Number of accounts verified and corrected.	monthly
Sub-Directorate: Meter Reading		
Provide meter reading on time to enable execution of the billing cycles.	Meters read according to the billing cycles.	100%
Sub-Directorate: Revenue Collection		
Achievement of debtors collection rate.	Collection rate target reached.	97.50%

SUPPORTING TABLE 10 (Continued)		Annual Target
ANNUAL MEASURABLE PERFORMANCE OBJECTIVES	Unit of Measurement	2007/08
DIRECTORATE - COMMUNITY AND SOCIAL DEVELOPMENT		
Sub-Directorate: Emergency Services		
Disaster Management: Prevention and Mitigation		
Ensuring that all workplaces and major public assembly venues have contingency plans.	Number of Sub-Diretorates have contingency plans for their workplaces	7
	Number of existing contingency plans to be revisited and exercised.	6
Fire and Rescue: Operation		
Delivery of a pro-active Fire Safety Services to through regular inspection and scrutiny of building plans.	Number of High Risk Premises inspected.	57
	Number of Moderate Risk Premises inspected.	161
	Number of Low Risk Premises inspected.	1743
Sub-Directorate: Parks and Cemeteries		
Number of city entrances developed	Number of city entrances completed.	7
Sub-Directorate: Traffic, Safety & Security		
Installation of CCTV in MLM area.	No. of new camera's installed	8
New parking meters installed	No. of parking meters installed	372
Sub-Directorate: Social Development		
Cultural events held	No of cultural events held	3
Sub-Directorate: Health		
Number of HIV & AIDS awareness campaigns conducted.	Number of awareness campaigns conducted.	40

TABLE 11 CAPITAL EXPENDITURE BY CATEGORY	Preceding Year 2005/06	Current Year 2006/07			Medium Term Revenue and Expenditure Framework		
	Audited Actual R'000	Approved Budget R'000	Adjusted Budget R'000	Full Year Forecast R'000	Budget Year 2007/08	Budget Year +1 2008/09	Budget Year +2 2009/10
					Budget R'000	Budget R'000	Budget R'000
INFRASTRUCTURE	227 965	345 124	357 499	329 593	445 954	557 033	432 178
Land and Buildings	11 674	17 701	56 710	16 904	10 910	16 066	5 409
Roads, pavements, bridges and stormwater	95 751	124 401	97 767	118 803	140 148	165 929	133 758
Water Reservoirs and reticulation	30 310	27 475	27 475	26 239	26 036	24 829	25 944
Car parks, terminals and taxi ranks	267	23 000	23 000	21 965	66 600	104 200	81 230
Electricity reticulation	25 844	56 961	56 961	54 398	66 202	114 629	97 820
Sewerage purification and reticulation	53 515	80 201	80 201	76 592	114 103	95 574	77 291
Housing	2 610	9 585	9 585	9 154	8 250	1 086	0
Street lighting	6 693	5 000	5 000	4 775	8 105	8 470	8 851
Refuse sites	1 301	800	800	764	1 100	1 250	1 450
Gas	0	0	0	0	0	0	0
Other	0	0	0	0	4 500	25 000	425
COMMUNITY	8 430	62 293	12 293	59 490	160 271	190 299	23 913
Establishment of parks & gardens	2 033	2 778	2 778	2 653	2 440	1 255	600
Sportsfields	2 996	54 950	4 950	52 477	135 360	175 978	18 825
Community halls	1 179	330	330	315	0	0	0
Libraries	138	405	405	387	751	0	0
Recreation facilities	771	1 205	1 205	1 151	17 220	12 421	4 238
Clinics	1 299	2 125	2 125	2 029	0	0	0
Museums & art galleries	0	0	0	0	0	0	0
Other	14	500	500	478	4 500	645	250
HERITAGE ASSETS	1 647	3 950	3 950	3 772	3 550	3 550	872
INVESTMENT PROPERTIES	433	2 500	2 500	2 388	0	0	0
OTHER ASSETS	11 989	32 014	30 289	30 573	54 795	55 619	23 236
Other motor vehicles	3 078	6 819	6 819	6 512	5 345	5 723	1 577
Plant & equipment	6 382	7 740	7 740	7 392	19 494	20 636	12 969
Office equipment	2 048	1 857	1 857	1 773	2 097	417	113
Abattoirs	0	0	0	0	0	0	0
Markets	161	2 125	400	2 029	2 750	1 875	0
Airports	0	0	0	0	0	0	0
Security measures	320	13 473	13 473	12 867	18 316	15 213	1 667
Other	0	0	0	0	6 793	11 755	6 910
SPECIALISED VEHICLES	267	6 067	6 067	5 794	8 990	17 820	0
Refuse	0	5 400	5 400	5 157	5 320	5 320	0
Fire	267	622	622	594	3 670	12 500	0
Conservancy	0	0	0	0	0	0	0
Ambulances	0	0	0	0	0	0	0
Buses	0	45	45	43	0	0	0
Electricity	0	0	0	0	0	0	0
TOTAL CAPITAL EXPENDITURE¹	250 731	451 948	412 598	431 610	673 560	824 321	480 199